

Q2 1996	Q1 1998	Q4 2001	Q4 2005	Q4 2009	Q1 2012	Q2 2015	Q2 2017
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Global Alliance	NWA				G6 Alliance		The Alliance
APL	APL/NOL	APL/NOL	APL/NOL	APL/NOL	APL/NOL	APL/NOL	Hanjin
MOL	MOL	MOL	MOL	MOL	MOL	MOL	MOL
Nedlloyd	HMM	HMM	HMM	HMM	HMM	HMM	K Line
OOCL					HLAG	HLAG	NYK
MISC					NYK	NYK	YM
					OOCL	OOCL	HLAG

Grand Alliance	Grand Alliance			
HLAG	HLAG	HLAG	HLAG	HLAG
NYK	NYK	NYK	NYK	NYK
NOL	OOCL	OOCL	OOCL	OOCL
P&OCL	MISC	MISC	MISC	

United Alliance	CKYH				CKYHE	Ocean Alliance
Hanjin	Hanjin	Hanjin	Hanjin	Hanjin	Hanjin	CMACGM
Cho Yang	K Line	K Line	K Line	K Line	K Line	COSCOCS
UASC	YM	YM	YM	YM	YM	OOCL
	COSCO	COSCO	COSCO	COSCO	COSCO	Evergreen
CYK					EMC	
K Line						
YM					Ocean3	
COSCO					CSCL	
					UASC	
					CGMCMA	

Sea-Land	Sea-Land				2M	2M
Maersk	Maersk				MSC	MSC
					CGMCMA	Maersk
						Maersk

		Maersk	Maersk	Maersk	Maersk
MSC	MSC	MSC	MSC	MSC	
CMACGM	CMACGM	CMACGM	CMACGM	CMACGM	
Evergreen	Evergreen	Evergreen	Evergreen	Evergreen	Evergreen